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Carla M. Miller is Vice President of Business & Legal Affairs and Litigation Counsel for Universal Music Group, the world's largest group of record and music publishing companies. In that capacity, Ms. Miller oversees all aspects of litigation for the company and its foreign affiliates. Ms. Miller also provides pre-litigation advice and counseling on a wide variety of topics from artist contract and intellectual property disputes to real estate related issues. Prior to joining UMG, Ms. Miller served as Deputy Director of Litigation, Counsel for Siemens Corporation, the domestic holding company for all U.S.-based affiliates of the leading German electronics and engineering company, Siemens AG.

Ms. Miller is an experienced trial lawyer, having conducted all phases of litigation in state and federal court. Prior to transitioning to the corporate sector, Ms. Miller was associated with the law firms Proskauer Rose LLP and Morrison & Foerster LLP. Ms. Miller's law firm practice focused on commercial litigation and entertainment law, with an emphasis on music and film industry-related issues and intellectual property litigation, including copyright and trademark infringement and other Lanham Act claims. Ms. Miller represented the major U.S. motion picture studios' interests in the landmark Southern District of New York bench trial and Second Circuit appeal involving DVD technology, which upheld the Digital Millennium Copyright Act of 1998 over a First Amendment challenge. She also second-chaired a federal jury trial involving claims of trademark infringement brought against a global hair products manufacturer, which resulted in a complete victory for her client and invalidation of the plaintiff's trademark. Ms. Miller was recognized as one of the top 15 New York lawyers under 40 by New York Lawyer Magazine.

Ms. Miller is a member of the Executive Committee of the Commercial and Federal Litigation Section of the New York State Bar Association (NYSBA). She also was one of the founding co-chairs of the Corporate Litigation Counsel Committee of NYSBA's Commercial and Federal Litigation Section, and currently co-chairs the Section's Diversity Committee. Ms. Miller has served as a CLE lecturer for The Practising Law Institute, the American Bar Association-Forum on Entertainment and Sports Law, The New York State Bar Association, and the Association of the Bar of the City of New York on numerous intellectual property topics, as well as law practice management and issues concerning women in the profession.

Ms. Miller received her B.S. degree in Computer Science from Loma Linda University in Riverside, California. After a successful career as a Consulting Manager with Andersen Consulting (now known as Accenture), leading consulting projects in Europe and the United



States, Ms. Miller received her J.D. degree from the University of California, Hastings College of the Law, where she served as a Senior Articles Editor for The Hastings Law Journal. Following law school, Ms. Miller was a judicial clerk for The Honorable Cecil F. Poole, Senior Circuit Judge for the United States Court of Appeals for the Ninth Circuit. Ms. Miller resides in Brooklyn, New York, with her husband, who is also a lawyer, and their two sons ages 8 and 13 – who currently aspire to reject the law, and write and illustrate comic books for a living instead.